



Sindh Union Council and Community Economic Strengthening Support (SUCCESS) Programme



SUCCESS

Quality Assurance & Control Plan



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Acronyms

CAT	Community Awareness Toolkit
CBO	Capacity Building Officer
CBK	Community Book Keeper
CIs	Community Institutions
CIF	Community Investment Fund
CMST	Community Management and Skills Training
CO	Community Organisation
CPI	Community Physical Infrastructure
CRP	Community Resource Person
DPO	District Programme Officer
EU	European Union
GoS	Government of Sindh
IGG	Income Generating Grants
JDC	Joint Development Committee
LMST	Leadership Management Skills Training
LSO	Local Support Organisation
LSO-N	Local Support Organisation – Network
M&E	Monitoring and Evaluation
MIS	Management Information System
MHI	Micro Health Insurance
MIP	Micro Investment Plan
NRSP	National Rural Support Programme
NFR	Note for Record
O&M	Operations and Management
PSC	Poverty Scorecard
PIM	Programme Implementation Manual
PIU	Programme Implementation Unit
PM	Programme Manager
QACP	Quality Assurance & Control Plan
RSPs	Rural Support Programmes
RSPN	Rural Support Programmes Network
SRSO	Sindh Rural Support Organization
SUCCESS	Sindh Union Council and Community Economic Strengthening Support
SM	Social Mobilisation
SMT	Social Mobilisation Team
SO	Social Organizer
TVST	Technical and Vocational Skill Training
TRDP	Thardeep Rural Development Programme
UC	Union Council
UCDP	Union Council Development Plan
VDP	Village Development Plan
VO	Village Organisation

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1. PRELIMINARY

1.1. Introduction to the SUCCESS Programme

- (1) The Sindh Union Council and Economic Strengthening Support (SUCCESS) Programme builds upon the experiences of the Union Council Based Poverty Reduction Programme (UCBPRP) of the Government of Sindh (GoS). SUCCESS is aiming to support the GoS in developing its local Community Driven Development (CDD) policy, allowing for a wider geographical outreach and providing financial means to impact poverty reduction in rural Sindh. The specific objective of the SUCCESS Programme is to reduce poverty through undertaking a CDD based approach on RSPs' proven social mobilisation model. Living conditions are expected to improve by building local social capital for better access to basic social and economic services and providing access to income generating and diversification activities.
- (2) The SUCCESS Programme is funded by the European Union (EU) and will be implemented by the Rural Support Programmes Network (RSPN) and its three member RSPs working in Sindh, namely, Sindh Rural Support Organisation (SRSO), Thardeep Rural Development Programme (TRDP), and National Rural Support Programme (NRSP). The SUCCESS Programme will cover eight out of the 24 districts of the Sindh province for a period of six years starting in October 2015.
- (3) The eight SUCCESS Programme districts include: Tando Muhammad Khan, Sujawal, Matiari, and Tando Allahyar with NRSP, Larkana and Kambar Shahdaskot with SRSO, and Dadu and Jamshoro with TRDP. The remaining districts of Sindh will be supported by GoS in a phased manner. The overall budget of the programme is EUR 82.13 million with a contribution of EUR 4.63 million from the implementing partner RSPs and RSPN and rest from the EU.

1.2. Objectives of the SUCCESS Programme

Following are the key objectives of the SUCCESS programme:

- (1) From 2018 onwards the Government of Sindh implements a policy to finance community-driven local development initiatives, in partnership with Community Institutions (CIs).
- (2) To stimulate community-driven local development initiatives through the Rural Support Programmes' approach.

These objectives will be achieved through the following four Expected Results (ERs):

- (1) ER 1: Approximately 770,000 rural households in eight districts mobilised and capacitated through people's own organisations (CO/VO/LSOs) of which at least 70 per cent will continue to function effectively at the end of the project.
 - (a) Mobilise 770,000 rural households and organise into 32,400 Community Organisations (COs), federate into 3,240 Village Organisations (VOs), 307 Local Support Organisations (LSOs), and 8 District LSO Networks (LSON). Provide grants to the CIs to be used as Community Investment Fund (CIF).
 - (b) Sensitised, train and capacitate community members on important numbers of topics – Health (Family Planning, Nutrition, EPI, HIV & AIDS), Education, WASH, DRR, Environment and basic civic rights.
 - (c) Engage with local authorities at Taluka and District level (through Joint development committees for both local authorities and community representatives) to advocate for access to essential public services and for planning, implementation and monitoring of local development plans.
- (2) ER 2: An average sustainable increase of poor household incomes by 30 per cent.
 - (a) 108,000 Community members, especially women, will be provided technical and vocational skills training.
 - (b) Farmers and livestock owners will be trained to adopt new technologies and/or be provided inputs to improve their food security and nutrition.
 - (c) The RSPs will identify and support innovative economic activities and access to efficient markets.
 - (d) Facilitate income generation of the communities' members.

- (e) 25% of the poorest community members will benefit from a micro-health insurance
- (3) ER3: Increased economic and social services and community benefits from upgraded community infrastructures and productive assets operated and maintained with community involvement.
 - (a) 2,800 Community identified basic infrastructures will be built and maintained by communities.
- (4) ER4: A dedicated Sindh Province policy and budget framework for community-driven local development implemented from 2018 onwards.
 - (a) A high-level Strategy and Policy Dialogue Committee will be established by the Provincial Government of Sindh to oversee the implementation of SUCCESS, the government sponsored UCBPRP and other relevant interventions.
 - (b) Technical assistance attached to the high-level Strategy and Policy Dialogue Committee by EU

1.3. Quality Assurance and Control Plan Development Process

The Quality Assurance and Control Plan was developed by closely understanding and forming indicators from the Programme Implementation Manual (PIM) developed for the SUCCESS Programme. An extensive literature review and desk study of existing quality management plans and manuals was also undertaken to create this document. This document and associated annexes will remain a living document and open to change/improvement based on the usefulness of the tools.

2. QUALITY ASSURANCE & CONTROL PLAN

2.1. Purpose

The purpose of the Quality Assurance and Control Plan (QACP) is not only to ensure that programme activities are completed, but done so in a timely and efficient manner. Quality implies setting acceptable benchmarks for completion of programme activities and deliverables, ensuring that there has been conformance to processes outlined in the Programme Implementation Manual (PIM) in implementing and carrying them out. In short, quality is defined as the degree to which the project fulfils requirements. The plan and tools are intended to be used by the implementing RSPs staff and RSPN staff during programme implementation and quality control spot check visits.

2.2. Approach and Methodology

(1) Quality Management

In order to formulate a function Quality Assurance and Control Plan, indicators need to be created that ensure that the programme activities meet the defined requirements, and that the programme activities are completed to achieve the expected results without deviations from the requirements. The plan is developed based on the Programme Implementation Manual (PIM), where indicators have been formed based on the process outlined for activities described in different modules of PIM.

- (a) **Quality Assurance:** The focus in this component is on the implementing process of the programme; its purpose is to ensure that the team is following the defined processes to fulfil the programme activities.
- (b) **Quality Control:** The focus in this component is to examine the actual deliverables of the programme activities, to not only ensure that they are correct but that all steps have been covered as indicated in the PIM. In the SUCCESS Programme this part is mostly covered under the monitoring and evaluation function that has a separate M&E framework and staffing structure to the programme monitoring.

The responsibility for quality management processes is collective, and spans from the planners of the programme to the implementers. Each team member, from the field and district level to the head office is responsible to ensure that their work is up to the required standard and that all required processes are duly completed. It is also the responsibility of senior management to oversee and actively partake in ensuring quality assurance and control standards across the programme.

2.3. Quality Tools

Quality Control Indicator Matrix: This matrix contains a breakup of key quality assurance and control indicators, derived from the PIM, which would guide developing the checklists and formats. The Matrix is given at [Annex – I](#).

Checklists: Based on the Quality Control Indicator Matrix, checklists are formed which can be used in programme implementation by the staff that is responsible for a particular task ranging from the RSP heads to the SMTs/SOs and leaders of the Community Institutions where applicable. The checklists have been formed in a manner to cater to the implementer of a particular activity, to not only ensure that it is completed according to all processes defined, but also to serve as a guide in planning, implementation and completion for each key activity. The checklists are provided in MS Excel File as [Annex-II](#).

Spot-Check Field Visits: Field visits will be conducted by RSP and RSPN teams to assess whether a certain level of quality is being maintained in the field for implementation of various programme activities. The checklists can be used for this purpose, and/or an NFR can be circulated to all relevant programme staff to use in bringing quality improvements.

2.4. Quality Improvements

In the use of this framework if areas of improvement are noticed, the observations should be recorded in a Note for Record (NFR) and compiled by the programme management team to address in the course of implementation and shared with relevant RSPs/RSPN staff and be discussed in team meetings.

Quality Assurance and Control Plan

Annex - I: Quality Assurance and Control Indicator Matrix

Quality Assurance Indicators	Responsible Party/ Person	Quality Control Indicators	Responsible Party/ Person
A. RSP SUCCESS Staff Training on PIM & CAT			
Training goals clearly stated and communicated to the participants	Training/CB Officers	Overall staff training plan and calendar developed and implemented	PMs/DPO
Training schedule/content developed covering all modules/sections of PIM and CAT	Training/CB Officers	All relevant SUCCESS Programme staff trained on PIM and CAT according to relevancy of modules and respective staff designations	PMs/DPO
Training schedule followed and training conducted as per plan within the allocated time for effective content delivery	Training/CB Officers	Documentation of training is done	PMs/DPO
B. Social Mobilisation			
1. Poverty Scorecard (PSC)			
Enumerators identified and hired through test and interview.	District TL	PSC software application developed, tested, finalised and implemented	NRSP PM MER
Enumerators and supervisors trained on the PSC tool and use of tablet computers.	District TL	PSC manual for supervisors and enumerators developed and adopted	PM SUCCESS RSPN/RSP DTLs
Field team collects data door-to-door for full coverage of households.	District TL	Daily PSC planning and progress reports monitored	Data Analyst RSPs
Supervisor verifies completed households and issues village completion certificate.	District TL	List of households with PSC score, village/UC and district profiles developed and shared with the SMT (A2f ad A2g)	Data Analyst NRSP and MIS officer RSPN
2. Community Organisations (COs)			
SMT has the PSC data disaggregated by UC, RV, settlement and HHs	SMT	Social Mobilisation Plan (Annex A-3b) Developed and regularly updated	DPO/PM/M&E staff
SMT conducts programme introduction dialogue with all relevant stakeholders at the village/settlement level using Annex A3d.	SMT	Module for SM developed in MIS, tested and operational	NRSP MIS team/PM M&E
CO is formed and registered in MIS	SMT	Poverty Scorecard (PSC) completed in each UC before CO formation.	DPO/PM/M&E staff
CRP conducts regular session on CAT in CO meetings	SMT	CO is verified by the SMT and meets the criteria of recognition	DPO/PM/M&E staff
CO develops member household MIPs and Implements it	SMT	Regular meetings of the CO being held and CAT sessions taken	DPO/PM/M&E staff
		CO members running a regular savings programme	DPO/PM/M&E staff
		CO has updated books of record provided in the CO register	DPO/PM/M&E staff
3. Micro Investment Plans (MIP)			
The SMT holds a CO meeting where members are informed about MIP	SMT/CRP	CO has completed MIPs of all member households	SMT/DPO/PM/M&E staff
SMT guides the household members to fill out their individual household MIP (Annex A-3a (vi))	SMT/CRP	SMT has compiled the CO MIPs at the Revenue Village and Union Council level	DPO/PM/M&E staff
CO member household MIP prepared and submitted to the SMT	SMT/CRP	SUCCESS programme interventions such as CIF, IGG and TVST needs are identified based on MIPs	DPO/PM/M&E staff
3. Community Management Skills Training (CMST)			
Training participants nominated by CO through resolution	Training/CB Officers	All the Presidents and Managers of COs received CMST	CBO/DPO/PM/M&E staff
Training schedule/content developed using the content given in PIM	Training/CB Officers	Guidelines for planning and arranging CMST sessions as provided in the PIM followed	CBO/DPO/PM/M&E staff
Training delivered	Training/CB Officers		
Documentation of trainings done	Training/CB Officers	Documentation of trainings available at all levels	CBO/DPO/PM/M&E staff
4. Village Organisations (VO)			
The SMT holds a dialogue with the members of COs and other stakeholders to form VO	SMT	At least 40% of households organised in a RV before VO formation.	SMT/DPO/PM
The nominated General Body members select the VO leaders (One President and one Manger) and a CRP among themselves through consensus or election.	SMT	Each VO has an average of 10-12 COs.	SMT/DPO/PM
VO is formed and register in the MIS	SMT	Signed ToP available with VO and SMT	SMT/DPO/PM
SMT provides books of records to VO	SMT	VO is verified by the SMT and meets the criteria of recognition	SMT/DPO/PM
VO develops and implements Village development Plan	SMT	Regular meetings of the VO being held on the set-date and time	SMT/DPO/PM
VO opens bank account	SMT	VO has updated books of record provided in the VO register	SMT/DPO/PM
VO maintains all books of records	SMT	VO is registered/notified by government authority has a bank account	SMT/DPO/PM
		VO has one CRP	SMT/DPO/PM
5. Leadership Management Skills Training (LMST)			
Training participants nominated by VO through resolution	Training/CB Officers	All the Presidents and Managers of VOs received LMST	CBO/DPO/PM/M&E staff

Quality Assurance and Control Plan

Quality Assurance Indicators	Responsible Party/ Person	Quality Control Indicators	Responsible Party/ Person
Training schedule/content developed using the content given in PIM	Training/CB Officers	Guidelines for planning and arranging LMST sessions as provided in the PIM followed Documentation of trainings available at all levels	CBO/DPO/PM/M&E staff
Training delivered	Training/CB Officers		
Documentation of trainings done	Training/CB Officers		
6. Community Resource Person (CRP)			
After VO formation, the SMT consults the VO to identify and select a CRP	SMT	Signed agreement with CRPs	SMT/DPO/PM/M&E staff
SMT trains the CRP on SM and CAT	SMT	The RSP develops a directory of CRPs containing their contact information, any special skills they have and the trainings they received	SMT/DPO/PM/M&E staff
The SMT develops a monthly work plan for the CRPs	SMT	The SMT monitors and reviews the work of CRPs and providing feedback for improvement on a monthly basis.	SMT/DPO/PM/M&E staff
The CRP implements its monthly work plan	CRP		
7. Village Development Plan (VDP)			
The VO collects MIPs resolution from the COs on their priority needs especially CPI to be included in the VDP.	SMT	Each VO has a VDP and RMP	SMT/DPO/PM/M&E staff
SMT holds a VDP preparation meeting with the VO	SMT	VDP preparation process identified in the PIM is followed	SMT/DPO/PM/M&E staff
The VO with the support of the SMT develops the VDP and Resource Mobilisation Plan (RMP).	SMT	% of VDP activities implemented	SMT/DPO/PM/M&E staff
VO implements the VDP	SMT	VDP is updated at the end of each year	SMT/DPO/PM/M&E staff
At the end of each year, the General Body reviews the VDP in an annual VDP review meeting and updates it for the next year.	SMT		
8. Local Support Organisations (LSO)			
The SMT holds a dialogue with the members of VOs and other stakeholders to form LSO	SMT	At least 40% household organised in the UC and at least one VO in each Revenue Village is formed before LSO formation.	SMT/DPO/PM
The nominated General Body members select the LSO leaders (One Chairperson and one Secretary) among themselves through consensus or election.	SMT	Each LSO has an average of 10 VOs.	SMT/DPO/PM
		Signed ToP available with LSO and SMT	SMT/DPO/PM
LSO is formed and register in the MIS	SMT	LSO is verified by the SMT and meets the criteria of recognition	SMT/DPO/PM
The SMT/CRP provides the books of records to the LSO	SMT	Regular meetings of the LSO being held on the set-date and time	SMT/DPO/PM
LSO develops and implements Union Council development Plan	SMT	LSO has updated books of record provided in the LSO register	SMT/DPO/PM
LSO opens bank account		LSO is registered/notified by government authority has a bank account	SMT/DPO/PM
LSO provided with one-time cash grant/in kind support under the SUCCESS programme to establish its office.	SMT	LSO office established	SMT/DPO/PM
		70% households organised into COs in each UC	
LSO maintains all books of records	SMT	LSO maintains updated records in MIS for grants interventions	
9. Union Council Development Plan (UCDP)			
The LSO collects VDPs and resolutions from the member VOs on their priority needs especially CPI to be included in the UCDP.	SMT	Each LSO has a UCDP and RMP	SMT/DPO/PM/M&E staff
SMT holds a UCDP preparation meeting with the LSO	SMT	UCDP preparation process identified in the PIM is followed	SMT/DPO/PM/M&E staff
The LSO with the support of the SMT develops the UCDP and Resource Mobilisation Plan (RMP).	SMT	% of UCDP activities implemented	SMT/DPO/PM/M&E staff
LSO implements the VDP	SMT	UCDP is updated at the end of each year	SMT/DPO/PM/M&E staff
At the end of each year, the General Body reviews the UCDP in an annual UCDP review meeting and updates it for the next year.	SMT		
10. Local Support Organisation Network (LSON)			
SMT holds dialogue with LSONs regarding LSON formation	DPO	ToP between LSON and RSPs	DPO/PM/M&E staff
RSP district staff hold LSON formation workshop.	DPO	One LSON network is formed in each district	DPO/PM/M&E staff
ToP between the LSON and the RSP signed by the representatives of LSON and RSP	DPO	DPO facilitates formation of District/Taluka Joint development committees	DPO/PM/M&E staff
RSP arranges brief meetings of LSON Networks with government departments, Civil Society Organisations and donors.	DPO	LSON represents member LSONs in District/Taluka Joint development committees	DPO/PM/M&E staff
B. Community Investment Fund (CIF)			

Quality Assurance and Control Plan

Quality Assurance Indicators	Responsible Party/ Person	Quality Control Indicators	Responsible Party/ Person
The SMT conducts dialogues with CIs (COs/VOs/LSOs) about the CIF Grant	CI/SMT	Resolution and Proposal from the CIs for CIF is available with PO-CIF at RSP	PO CIF/DPO/PM/M&E staff
Community Book Keeper (CBK) selected, trained and renumbered	CI/SMT		
CIF beneficiaries are selected according to the eligibility criteria	CI/SMT	CI meets the eligibility criteria for CIF grants	PO CIF/DPO/PM/M&E staff
Appraisal of the potential CIF beneficiaries conducted	CI/SMT	Signed sub-grant agreement available	PO CIF/DPO/PM/M&E staff
CIF books of record provided to the CIs by SMT	CI/SMT	Sub-grant amount transferred to CI according to the agreed payment schedule in the sub-grant agreement signed with the CI.	PO CIF/DPO/PM/M&E staff
At least 10% of the proposed CIF beneficiaries'varified by SMT.	CI/SMT		
CIF given to approved beneficiaries by issuing order cheques	CI/SMT	The RSPs maintains separate records for the CIF interventions, including funds disbursed to each CI and maintains records in MIS	PO CIF/DPO/PM/M&E staff
CIF Record Register maintained by the Manager/Secretary/CBK.	CI/SMT		
Each CIF beneficiary pay an agreed processing fee to the CI before receiving the order cheque.	CI/SMT	The RSP is undertaking field verification to monitor utilisation of CIF funds through its field and monitoring staff.	PO CIF/DPO/PM/M&E staff
The beneficiary repays CIF instalment	CI/SMT	Fund utilisation and reporting by CI is ensured	PO CIF/DPO/PM/M&E staff
Beneficiary implements the income generating activity	CI/SMT		
The CI maintains a tracking sheet of CIF beneficiaries	CI/SMT		
C. Income Generating Grants (IGG)			
The SMT conducts dialogues with CIs (COs/VOs/LSOs) about the IGG	CI/SMT	Resolution and Proposal from the CIs for IGG is available with PO-CIF at RSP	PO CIF/DPO/PM/M&E staff
IGG beneficiaries are selected according to the eligibility criteria	CI/SMT	CI meets the eligibility criteria for IGG grants	PO CIF/DPO/PM/M&E staff
Appraisal of the potential IGG beneficiaries conducted	CI/SMT	singed sub-grant agreement available	PO CIF/DPO/PM/M&E staff
At least 10% of the proposed IGG beneficiaries'varified by SMT.	CI/SMT	Sub-grant amount transferred to CI according to the agreed payment schedule in the sub-grant agreement signed with the CI.	PO CIF/DPO/PM/M&E staff
IGG given to approved beneficiaries by issuing order cheques	CI/SMT	The RSPs maintains separate records for the IGG interventions, including funds disbursed to each CI and maintains records in MIS	PO CIF/DPO/PM/M&E staff
IGG Record Register maintained by the Manager/Secretary/CBK.	CI/SMT	The RSP is undertaking field verification to monitor utilisation of IGG funds through its field and monitoring staff.	PO CIF/DPO/PM/M&E staff
Beneficiary implements the income generating activity	CI/SMT		
The CI maintains a tracking sheet of IGG beneficiaries	CI/SMT	Fund utilisation and reporting by CI is ensured	PO CIF/DPO/PM/M&E staff
C. Micro Health Insurance (MHI)			
List of household prepared with 25% household falling in the lowest Poverty Score in each UC	SMT/CRP	EU guidelines for procurement of insurance company followed	MHI staff/DPO/PM/M&E staff
Dialogue with Vos/COs for selection of MHI beneficiaries	SMT/CRP	Insurance company selected timely	MHI staff/DPO/PM/M&E staff
CIF beneficiaries are registered with insurance company	SMT/CRP	Insurance premium by RSPs and bills by the insurance company are paid to the beneficiaries timely	MHI staff/DPO/PM/M&E staff
Beneficiaries get treatment from panel and non-penal hospitals	SMT/CRP		
Non penal hospital bills reimbursed to beneficiaries	SMT/CRP	25% of the poorest households in each UC received MHI	MHI staff/DPO/PM/M&E staff
D. Technical and Vocational Skills Training (TVST)			
TVST potential beneficiaries are identified and selected through Micro Investment Plans (MIPs) and eligibility criteria	SMT	EU guidelines for procurement of TVST service provider is followed and service provider is selected timely	HRD staff/DPO/PM/M&E staff
Training plan developed after sufficient numbers of COs/VOs are formed in SMT area and regularly updated based on the needs identified by the CIs.	SMT	Trainings are provided by fully accredited structure in line with the EU-Funded TEVT programme.	HRD staff/DPO/PM/M&E staff
The TVST training conducted at the local level (within or near the Programme districts).	SMT	Training trades finalised and selected based on the demand of the community and potential to generate employment/income.	HRD staff/DPO/PM/M&E staff
Post training support to the trainee provided by CI	SMT	The RSPs maintains records for the TVST interventions in MIS	HRD staff/DPO/PM/M&E staff
		The RSP is undertaking field verification to monitor Training activities through its field and monitoring staff.	HRD staff/DPO/PM/M&E staff
E. Community Physical Infrastructure (CPI)			
The SMT holds dialogues with CIs (COs/VOs/LSOs) about the CPI Subgrant	SMT	Proposal from the CIs for CPI grant is available with PO-CIF	Engineers/DPO/PM/M&E staff
Need Identification for CPI Projects through VDPs and UCDPs	SMT	CI meets the eligibility criteria for CPI sub grants	Engineers/DPO/PM/M&E staff
DPO shares the list of prioritised infrastructures with the Joint Development Committees (JDCs).	DPO	singed sub-grant agreement available	Engineers/DPO/PM/M&E staff
Technical staff (field engineer/district engineer and SO) prepares the Project Digest/proposal for each of the recommended CI's CPI.	Field Engineer/SMT	Sub-grant amount transferred to CI according to the agreed payment schedule in the sub-grant agreement signed with the CI.	Engineers/DPO/PM/M&E staff

Quality Assurance and Control Plan

Quality Assurance Indicators	Responsible Party/ Person	Quality Control Indicators	Responsible Party/ Person
Grant agreement signed between CI and RSP	DPO	The RSPs maintains separate records for the CPI interventions, including funds disbursed to each CI and maintains records in MIS	Engineers/DPO/PM/M&E staff
The SMT provides CPI Books of Record to the CI.	SMT	Information shared of CPI Projects with the Joint Development Committees (JDC) and Local Authorities.	Engineers/DPO/PM/M&E staff
Transfer of CPI Sub-Grant to the CIs	PM/DM	Fund utilisation and reporting by CI is ensured	Engineers/DPO/PM/M&E staff
CI implements the CPI project	CI	The Engineer based at the PIU and District Engineer pays visits to randomly selected project sites during implementation.	Engineers/DPO/PM/M&E staff
Field Engineers will provide technical assistance, monitor the implementation process and ensure updated records are kept by the concerned grantee CIs.	Field Engineer/SMT		
CI maintains the CPI through O&M fund	CI		

SUCCESS Programme is based on the Rural Support Programmes' (RSPs) social mobilisation approach to Community-Driven Development (CDD). Social Mobilisation centers around the belief that poor people have an innate potential to help themselves; that they can better manage their limited resources if they organise and are provided technical and financial support. The RSPs under the SUCCESS Programme provide social guidance, as well as technical and financial assistance to the rural poor in Sindh.

SUCCESS is a six-year long (2015-2021) programme funded by the European Union (EU) and implemented by Rural Support Programmes Network (RSPN), National Rural Support Programme (NRSP), Sindh Rural Support Organisation (SRSO), and Thardeep Rural Development Programme (TRDP) in eight districts of Sindh, namely: Kambar Shahdadkot, Larkana, Dadu, Jamshoro, Matiari, Sujawal, Tando Allahyar, and Tando Muhammad Khan.



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